

Capital Improvements Program (CIP)

The City is responsible for building and maintaining capital facilities such as police and fire facilities, roads, bridges, parks, and other public buildings to facilitate service delivery. Some of this infrastructure is more visible to the public eye, such as construction of a new fire station or an interchange; while other projects are virtually hidden but still vitally important, such as technology infrastructure.

Capital improvements are defined by the City as projects with a relatively high monetary value, a long life, and that results in the creation of a fixed asset or significant revitalization that upgrades and extends the useful life of a fixed asset. Capital improvements are not only vital to our City's infrastructure; they affect every city resident and visitor by providing the safety, mobility, recreation, and other services upon which the community depends.



\$11.2M General Fund

- ✓ Increase of \$182,000 over 2014 General Fund CIP
- ✓ \$6.8 million of 2015 General Fund CIP for Stormwater, Roads & Bridges (includes federal grant matches)
- ✓ General Fund grant match of \$2.9 million is leveraging ~\$22 million in grant funds for capital improvements

\$89.7M Restricted CIP

- ✓ Decrease of \$2.6 million in PSST Fund with completion of Fire Station #21 and other public safety facility improvements completed
- ✓ Increase of \$3.8 million in TOPS Fund for trail and parkland expansion, water footprint reduction projects, and playground structure replacements
- ✓ Grant funds of nearly \$40 million for critical roadway improvements, stormwater projects, bridge rehabilitation projects, airport improvements, school safety, parkland expansion, and transit pedestrian accessibility



**\$100.8M
Total CIP**

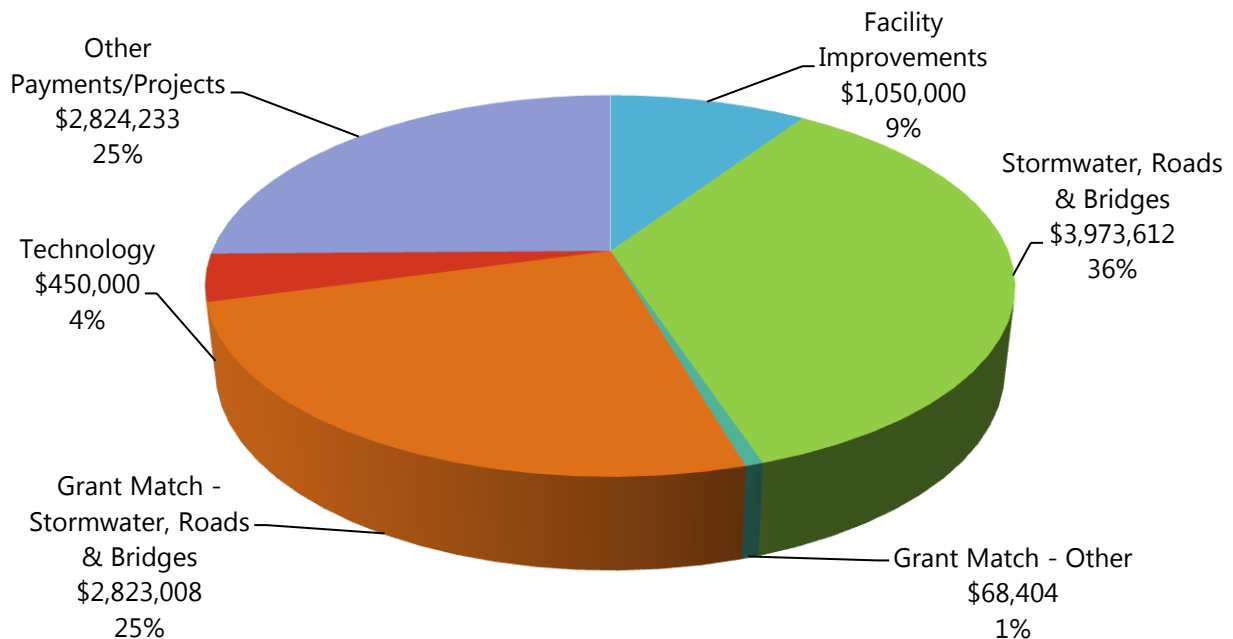


of nearly **\$0.2 million** in General Fund

of nearly **\$23.5 million** in total CIP funds

For 2015, the General Fund contribution toward capital improvement projects is \$11,033,257 and is augmented by \$76,000 in anticipated interest earnings and \$80,000 in anticipated insurance damage settlements.

2015 General Fund CIP Project Fund



Grant Matches for Capital Projects:

- Match dollars for federally funded stormwater projects and transportation projects that address congestion, safety, bridge replacements, pedestrian and transit accessibility, and air quality
- For 2015, also including a grant match for the exterior renovation of the Pioneer Museum

Facility Improvements:

- Critical repair and maintenance of City facilities such as police stations, fire stations, community centers, and the Pioneer Museum

Technology:

- Funding for High Priority IT Projects

Stormwater, Roads & Bridges:

- Resurface critical segments of Academy Boulevard and other priority corridors
- Design and/or construction of 4 bridges that have significant stormwater components
- Design phase and potential construction of high priority stormwater projects
- Damage done to City property with reimbursement from insurance companies

Other Payments/Projects:

- Financial commitments for land acquisition and other major projects such as the radio infrastructure, Police substation replacement/renovation and equipment

Five-Year General Fund CIP Plan

The Five-Year General Fund CIP Plan is detailed in the table below and on the following page. Please note that the CIP program is fluid and as other funding mechanisms are identified, projects may drop off and as new priorities are determined, new projects may be added on.

	2015	2016	2017	2018	2019	Total
Five-Year General Fund CIP Plan	31st Street Bridge over Camp Creek Replacement	\$20,482	-	-	-	\$20,482
	Advanced Detection	73,113	73,113	73,113	117,190	336,529
	Arterial Reimbursements	150,000	150,000	150,000	150,000	750,000
	Building Security Enhancements-Fire	-	-	230,000	300,000	530,000
	Cache La Poudre over Monument Creek Bridge Rehabilitation	-	-	292,700	2,634,300	2,927,000
	Cascade Ave over Cheyenne Run Bridge Replacement	65,000	450,000	-	-	515,000
	Cheyenne Canyon Road Bridge Replacement	102,000	-	236,844	236,844	575,688
	Chelton Rd over Spring Creek Bridge Replacement	-	-	-	1,000,000	1,000,000
	Critical Fire Facility Repairs	75,000	-	-	-	75,000
	Delta Dr over Sand Creek Tributary Bridge Replacement	405,000	-	-	-	405,000
	Drainage Basin Planning Studies	150,000	-	-	-	150,000
	Driveway Exit - Squad 8 at FDC	-	-	-	350,000	350,000
	El Morro Dr over Sand Creek Tributary Bridge Replacement	315,000	-	-	-	315,000
	Emergency Drainage Repairs-High Priority	500,000	-	-	-	500,000
	Emergency Generators	-	-	520,000	300,000	820,000
	Emergency Responder Driving Simulators	230,000	-	-	-	230,000
	Energy Efficiency Retrofits	174,233	174,233	174,233	174,233	871,165
	Facilities Maintenance - Fire	25,000	-	-	-	25,000
	Facilities Maintenance - General City Facilities	250,000	500,000	500,000	500,000	2,250,000
	Fire Burn Props	-	-	-	150,000	150,000
	Gas Chromatograph/Mass Spectrometer	108,000	-	-	-	108,000
	High Priority CIP Projects (TBD)	1,774,237	-	-	-	1,774,237
	High Priority IT Projects	450,000	450,000	450,000	450,000	1,800,000
	High Priority Projects and Facility Needs	500,000	-	-	-	500,000
	Infrastructure Damage Repair	80,000	80,000	80,000	80,000	400,000
	Museum Exterior Renovation	68,404	-	-	-	68,404
	Museum HVAC Upgrades	200,000	250,000	-	-	450,000

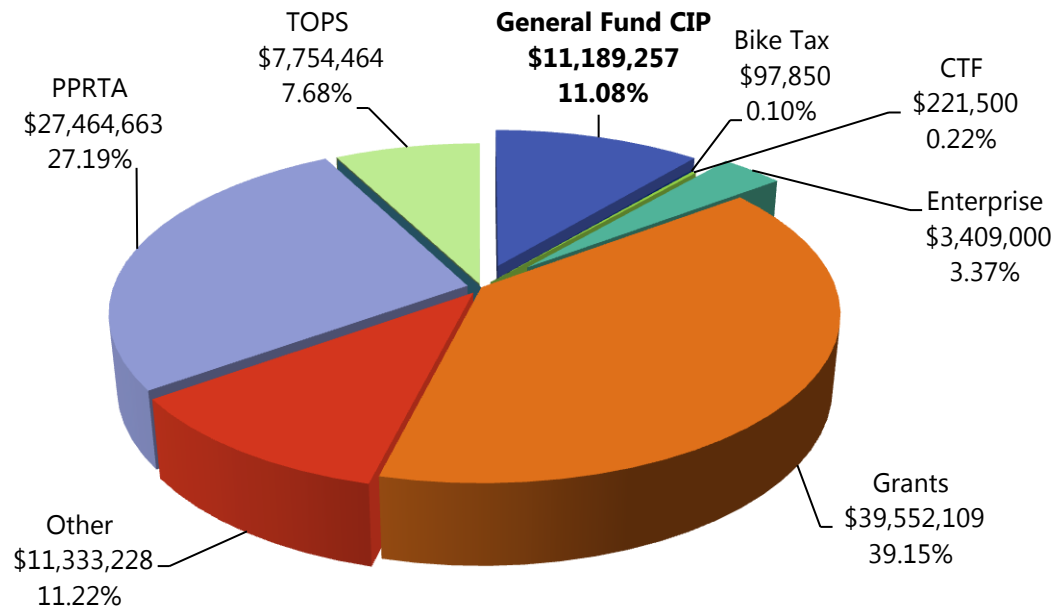
Five-Year General Fund CIP Plan

		2015	2016	2017	2018	2019	Total
Five-Year General Fund CIP Plan	National Integrated Ballistic Information Network	162,000	-	-	-	-	162,000
	North Nevada Corridor - Fillmore to Austin Bluffs	363,677	-	-	-	-	363,677
	Pedestrian/Transit Accessibility Grants	250,134	77,878	174,933	29,243	-	532,188
	Platte Avenue Bridge over Sand Creek	-	1,767,182	2,542,648	1,913,736	-	6,223,566
	Police Driver Testing Course	-	-	-	-	400,000	400,000
	POC 4th Floor Paint and Carpet	-	-	160,000	-	-	160,000
	Radio Infrastructure (City Share)	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
	Sand Creek Substation Replacement/Renovation	500,000	3,000,000	-	-	-	3,500,000
	Station 1 Remodel	-	-	-	150,000	1,850,000	2,000,000
	Station 3 Renovation	-	-	-	-	1,614,375	1,614,375
	Station 7 Renovation	-	-	-	-	1,127,500	1,127,500
	Station Bathroom Remodels	-	-	-	-	517,625	517,625
	Street Pavement Improvements - Academy/Palmer Park to Bijou	947,000	-	-	-	-	947,000
	Street Pavement Improvements - Priority Corridors	906,612	1,500,941	3,448,494	1,901,809	1,694,127	9,451,983
	Ticket Vending Machines	-	-	166,000	167,000	167,000	500,000
	Traffic Sign Federal Mandates	200,000	-	-	-	-	200,000
	Traffic Signal Upgrades	115,908	157,896	157,896	157,896	-	589,596
	Training Tower Upgrade/Replacement	-	-	-	-	200,000	200,000
	Verde Dr over Spring Creek Bridge Replacement	405,000	-	-	-	-	405,000
	W. Uintah Corridor Improvements	123,457	356,543	-	-	-	480,000
Total by Year		\$11,189,257	\$10,487,786	\$10,856,861	\$11,112,251	\$11,124,860	\$54,771,015

2015 ALL FUNDS CIP

The 2015 CIP Budget is primarily funded by restricted funds (approximately 89%), and funds the construction of a number of major capital improvements throughout the City, including various transportation improvements, facility improvements, park projects and IT infrastructure.

For 2015, the total capital improvements program (CIP) is \$101,022,071. The total is derived from a multitude of sources, to be expended as shown below:



The 2014 original CIP Program budget totaled \$77.4 million, of which \$11 million was funded by the General Fund. For 2015, there is an increase of \$23.6 million of All Funds dollars to the CIP Program, with an approximate increase of \$182,000 General Fund dollars. The table below details the changes to each of the funding sources included in the CIP program.

Fund	2013 Budget	2014 Budget	2015 Budget	Variance
General Fund CIP ¹	\$9,444,633	\$11,007,472	\$11,189,257	\$181,785
Bike Tax	100,000	95,000	97,850	2,850
CTF ²	50,000	-	221,500	221,500
Enterprise	5,027,844	1,790,000	3,409,000	1,619,000
Grants	23,139,220	25,136,951	39,552,109	14,415,158
Other	560,227	2,944,901	11,333,228	8,388,327
PPRTA	34,856,580	29,914,400	27,464,663	(2,449,737)
PSST	475,000	2,550,000	-	(2,550,000)
TOPS ³	3,376,807	3,946,527	7,754,464	3,807,937
Total	\$77,030,311	\$77,385,251	\$101,022,071	\$23,636,820

¹ Prior to 2013, the SCIP debt payment was included in the transfer to General Fund CIP and the total transfer was \$13,658,280, however, the number in the 2012 table above was adjusted for comparison purposes. For 2013 and 2014, the payment is included in the General Fund, General Cost budget.

² Conservation Trust Funds (CTF) were reduced in 2013 due to an accounting change and are \$0 for 2014. Prior to 2013, all CTF funds were budgeted through projects. Beginning in 2013, administrative and maintenance funds are accounted for in the operating budgets for Parks, Recreation and Cultural Services.

³ Trails, Open Space and Parks (TOPS) funds are reduced in 2013 due to an accounting change. Prior to 2013, all TOPS funds were budgeted through projects. Beginning in 2013, administrative and maintenance funds are accounted for in the operating budgets for Parks, Recreation and Cultural Services.

2015 ALL FUNDS CIP Detail

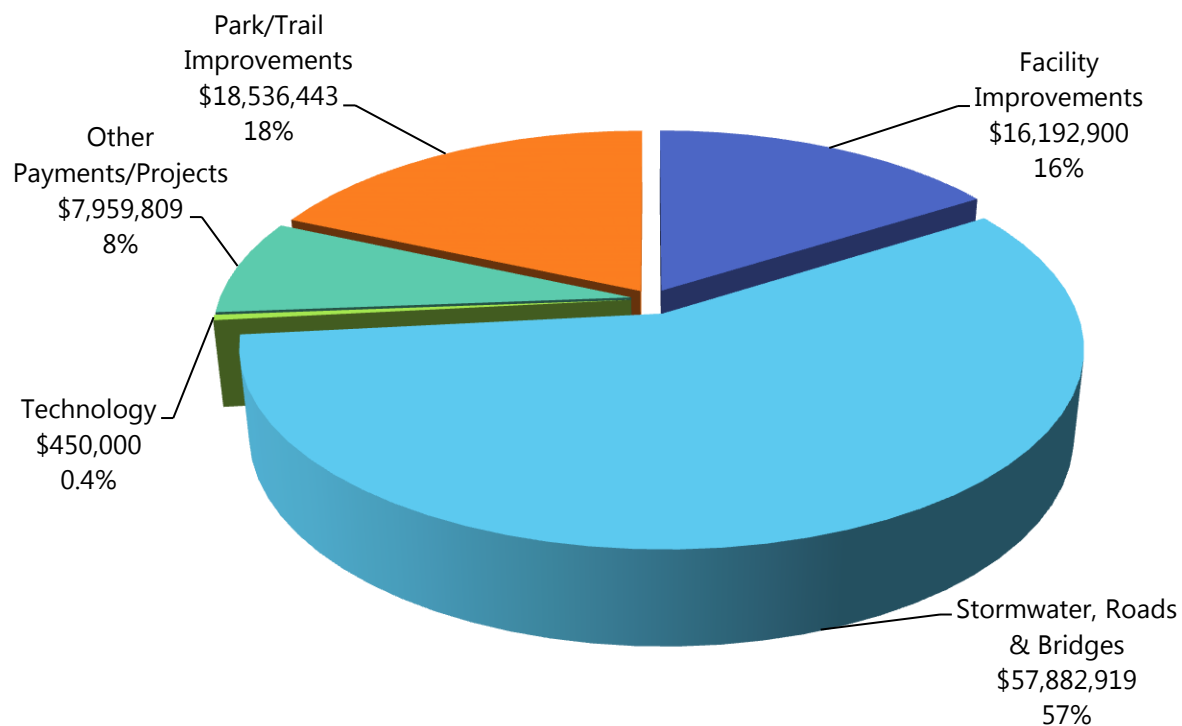
Facility Improvements: Includes repair and maintenance of City facilities such as police stations, fire stations and community centers, as well as upgrades to the Airport, Pioneers Museum and Pikes Peak Summit House. Funding for these projects include General Fund, Enterprise funds (including Airport Passenger Facility Charges), CTF.

Technology: Includes technology projects to enhance customer service and improve efficiency.

Stormwater, Roads & Bridges: Includes critical transportation and stormwater projects such as bridge replacements, drainage channels and intersection improvements to increase safety and maintain critical infrastructure. Funding for these projects include General Fund, PPRTA capital funds, CDBG, and federal transportation, emergency watershed protection and flood mitigation grants.

Park/Trail Improvements: Includes upgrades to playgrounds, irrigation systems, park expansion, and trails, as well as turf reduction in neighborhood park land to increase efficiency and decrease ongoing maintenance costs. Funding for these projects include General Fund, CTF, TOPS, PPRTA capital funds, grant funds, and other funds such as Public Space & Development Fund, Colorado Springs Utilities, Friends Groups, and private donations.

Other Payments/Projects: Includes financial commitments for land acquisition and other major projects such as the purchase of Police equipment, radio infrastructure upgrade, replacement of Transit buses and vanpool vehicles, Airport equipment replacement, parking system improvements and credit card parking meters, downtown streetscaping, and federally mandated upgrades to traffic signs. Funding for these projects include General Fund, Parking System Enterprise funds, PPRTA capital funds, and TOPS funds.



2015 ALL FUNDS CIP Detail

Project Name	General Fund	Restricted Funds								Total Cost
		Bike Tax	CTF	Enterprise	Grants	PPRTA	PSST	TOPS	Other	
31st Street over Camp Creek Bridge Replacement	\$20,482				\$81,929					\$102,411
ADA-Paratransit Bus System Vehicle Replacement						187,000				187,000
Advanced Detection	73,113				292,452					365,565
Airfield Pavement Localized Repair & Maintenance				150,000						150,000
Airport Canine Explosive Detection Teams ¹									150,500 ¹	150,500
Airport Fleet Improvement Phase VII- Equipment Replacement ¹									900,000 ¹	900,000
Airport Other Funded Capital Improvement Projects									1,387,500 ¹	1,387,500
Airport Terminal Apron and Trench Drain System Reconstruction ¹					10,493,500				593,500 ¹	11,087,000
Airport Terminal Building Rehabilitation ¹									500,000 ¹	500,000
Arterial Reimbursements	150,000									150,000
Bicycle Infrastructure Improvements		97,850								97,850
Bluestem Prairie Open Space Management Plan								14,000		14,000
Cascade Avenue over Cheyenne Run Bridge Replacement	65,000									65,000
CDBG Projects					488,000					488,000
Centennial Boulevard Extension- Fillmore to Fontanero						1,911,500				1,911,500
Centennial Street-Garden of the Gods to Fillmore						4,033,000				4,033,000
Cheyenne Canon Road Bridge Replacement	102,000				408,000					510,000
Companion Drainage Projects						411,970				411,970
Congestion/Incident Management						411,970				411,970
Cottonwood Trail-Austin Bluffs/ Woodmen Underpass II								420,000		420,000
Cottonwood Trail-Vincent to Academy								235,000		235,000
Credit Card Parking Meters				550,000						550,000
Critical Fire Facility Repairs	75,000									75,000
Delta Drive over Sand Creek Tributary Bridge Replacement	405,000									405,000
Downtown Streetscape Project				864,000						864,000
Drainage Basin Planning Studies	150,000									150,000
El Morro Drive over Sand Creek Tributary Bridge Replacement	315,000									315,000
Emergency Bridge Fund						1,186,620				1,186,620
Emergency Drainage Repairs-High Priority	500,000									500,000
Emergency Repairs and Equipment Replacement								50,000		50,000
Emergency Responder Driving Simulators	230,000									230,000
Energy Efficiency Retrofits ²	174,233								99,259 ²	273,492
Facilities Maintenance-Fire	25,000									25,000
Facilities Maintenance-General City Facilities	250,000									250,000
Fixed Route Bus System Vehicle Replacement						627,000				627,000

2015 ALL FUNDS CIP Detail

Project Name	General Fund	Restricted Funds								Total Cost
		Bike Tax	CTF	Enterprise	Grants	PPRTA	PSST	TOPS	Other	
Gas Chromatograph/Mass Spectrometer	108,000									108,000
High Priority CIP Projects (TBD) ³	1,774,237				17,313,965				705,000 ³	19,793,202
High Priority IT Projects	450,000									450,000
High Priority Projects and Facility Needs	500,000									500,000
Infrastructure Damage Repair	80,000									80,000
Intersection Improvements-Citywide						823,940				823,940
Las Vegas & Royer UPRR Crossing Relocation						750,000				750,000
LED Light Replacement				225,000						225,000
Manitou Incline Mitigation Project ⁴					448,182				64,026 ⁴	512,208
Midland Trail-Columbia to Ridge Improvements and Right-of-Way								230,000		230,000
Museum Exterior Renovation ⁵	68,404				197,703				33,443 ⁵	299,550
Museum HVAC Upgrades	200,000									200,000
National Integrated Ballistic Information Network	162,000									162,000
N. Nevada Corridor-Fillmore to Austin Bluffs	363,677				1,749,494					2,113,171
Old Ranch Road Improvements						1,433,000				1,433,000
On-Street Bikeway Improvements						411,970				411,970
Open Space Acquisition								50,000		50,000
Open Space Stewardship for TOPS Open Space Properties								249,000		249,000
Outdoor Sculpture Preservation			15,000							15,000
Park ADA Improvements								150,000		150,000
Park Facility Roof Replacements			100,000							100,000
Parking System Maintenance				120,000						120,000
Pedestrian Improvements-Citywide						686,620				686,620
Pedestrian Improvements-School and Neighborhood						411,970				411,970
Pedestrian/Transit Accessibility Grants	250,134				1,046,334					1,296,468
Pikes Peak Greenway						1,100,000				1,100,000
Playground Renovations								280,000		280,000
Powers Boulevard-Platte Avenue to Fountain Boulevard					4,550,000					4,550,000
Radio Infrastructure	1,500,000									1,500,000
Red Rock Canyon Landfill Monitoring			75,000							75,000
Red Rock Canyon Management Plan Implementation								250,000		250,000
Red Rock Canyon Purchase Payment ⁶								1,005,817		1,005,817
Roadway Safety and Traffic Ops						1,000,000				1,000,000
Rock Island Trail-Pikes Peak Greenway to Templeton Gap								640,000		640,000

2015 ALL FUNDS CIP Detail

Project Name	General Fund	Restricted Funds								Total Cost
		Bike Tax	CTF	Enterprise	Grants	PPRTA	PSST	TOPS	Other	
Rock Island Trail-Sand Creek to Constitution Phase 2					516,588			129,147		645,735
Sand Creek Substation Replacement/ Renovation	500,000									500,000
Sertich Ice Rink Chill Tower			21,000							21,000
Shooks Run Bridge Corridor Study and Preliminary Design					1,750,000					1,750,000
Sidewalk/Bus Stop Program on Existing Routes					200,000					200,000
Sinton Pond Management Plan			10,500							10,500
Skyview Softball Complex Payment ⁷									100,000 ⁷	100,000
Stratton Open Space Management Plan								15,000		15,000
Street Pavement Improvements-Academy Boulevard/Palmer Park to	947,000									947,000
Street Pavement Improvements-Priority Corridors	906,612									906,612
Summit House				1,500,000						1,500,000
Traffic Sign Federal Mandates	200,000									200,000
Traffic Signal System Upgrades						1,521,103				1,521,103
Traffic Signal Upgrades	115,908				463,633					579,541
University Park Open Space Management Plan								11,500		11,500
Ute Valley Park Expansion Phase II					1,008,500			2,800,000		3,808,500
Ute Valley Park Management Plan Implementation and Stewardship								275,000		275,000
Vanpool Vehicle Replacement						107,000				107,000
Venezia Community Park ⁸								550,000	6,800,000 ⁸	7,350,000
Verde Drive over Spring Creek Bridge Replacement	405,000									405,000
Water Footprint Reduction								400,000		400,000
W. Colorado Avenue Reconstruction-31st Street to U.S. Hwy. 24						1,000,000				1,000,000
W. Uintah Street Corridor Improvements	123,457				493,829					617,286
Woodmen Road Corridor-Union Continuous Flow						7,500,000				7,500,000
Total 2015 CIP	\$11,189,257	\$97,850	\$221,500	\$3,409,000	\$39,552,109	\$27,464,663	\$0	\$7,754,464	\$11,333,228	\$101,022,071

1 - Airport CIP projects - Other funds source is Passenger Facility Charge (PFC)

2 - CAB/SeniorCenter/Sertich Ice Center/Municipal Court Payment - Other funds source is energy savings

3 - EWP/FEMA HMGP grants not awarded and Powers Blvd. TIP funding not confirmed; Other funds sources are donations by The Navigators and Cloud Property on EWP projects

4 - Other funds sources are Colorado Springs Utilities and Friends of the Incline Group

5 - Other funds sources are Boettcher Foundation and private donation

6 - Red Rock Canyon Purchase payment of \$1,117,575 - balance of the payment is budgeted in CTF operating funds

7 - Skyview Softball Complex payment of \$273,300 - Other funds source includes concession revenue and ballplayer fees (\$100,200 budgeted each year), with the balance paid from CTF operating funds

8 - Other funds source is the Public Space & Development Fund for park land dedication fees

Five-Year ALL FUNDS CIP Plan

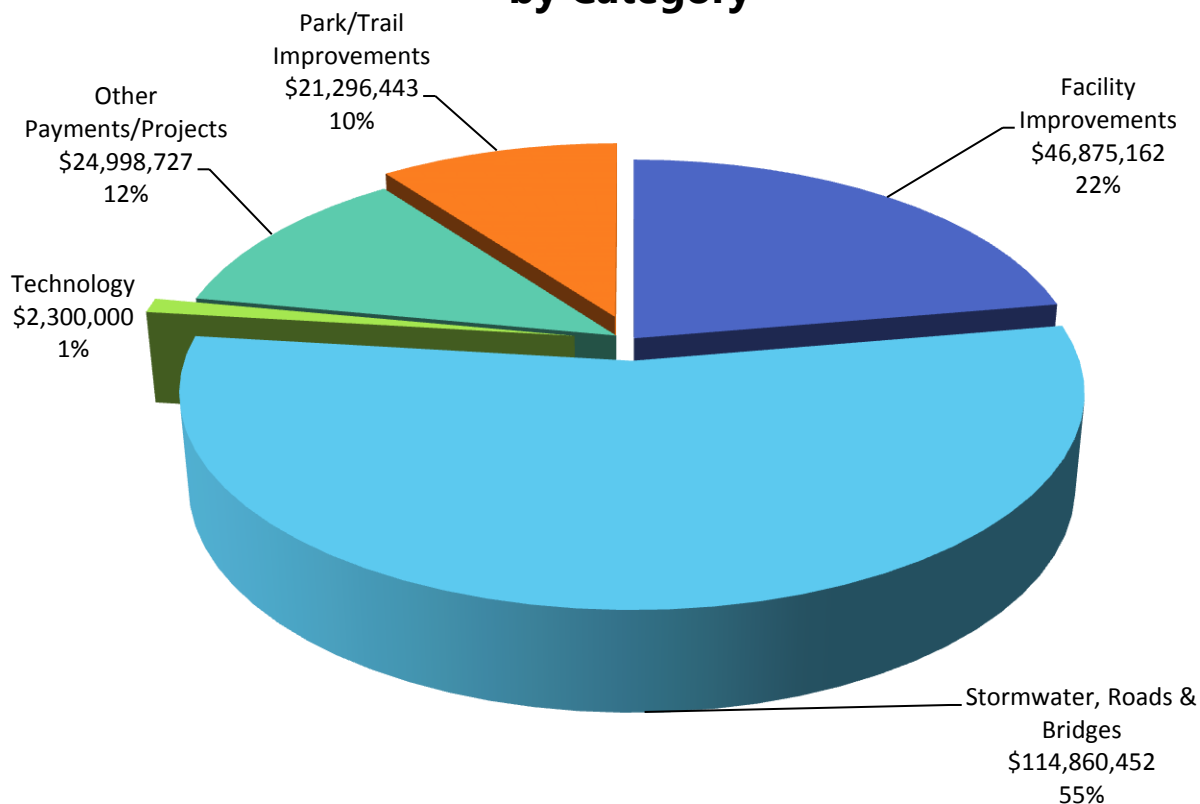
Over the next five years, the City has nearly \$220 million in planned capital improvements. This includes projects from all funding sources such as Grant funds, Passenger Facilitated Charges (PFC) funds, Pikes Peak Rural Transportation Authority (PPRTA), the Trails, Open Space and Parks (TOPS) Fund, Conservation Trust Fund, and General Fund Projects as prioritized in the 2015-2019 General Fund CIP Plan.



Since 2015 is the only year that funds are budgeted, the dollar values for years 2016-2019 are estimates that will very likely change based on anticipated costs, revenue projections and construction schedules. However, at the very least, it gives a reasonable estimate for future planned capital projects.

Below is a summary of the five-year Capital Program by project type. The following pages include all projects anticipated between 2015 and 2019.

2015-2019 ALL FUNDS CIP by Category



Five-Year ALL FUNDS CIP Plan Detail

		2015	2016	2017	2018	2019	Total
Five-Year All Funds CIP Plan	31st Street Bridge over Camp Creek Replacement	\$102,411	-	-	-	-	\$102,411
	ADA-Paratransit Bus System - Vehicle Replacement	187,000	-	-	-	-	187,000
	Advanced Detection	365,565	365,565	365,565	585,949	-	1,682,644
	Airfield Pavement Localized Repair & Maintenance	150,000	150,000	150,000	150,000	150,000	750,000
	Airport Canine Explosive Detection Teams	150,500	-	-	-	-	150,500
	Airport Fleet Improvement (Phase VII-IX) Equipment	900,000	900,000	1,000,000	1,000,000	-	3,800,000
	Airport Other Funded Capital Improvement Projects	1,387,500	-	-	-	-	1,387,500
	Airport Safety Area Separation & Rehabilitation	-	-	-	1,111,111	-	1,111,111
	Airport Terminal Apron and Trench Drain System Reconstruction	11,087,000	-	-	-	-	11,087,000
	Airport Terminal Building Rehabilitation	500,000	-	-	-	-	500,000
	Arterial Reimbursements	150,000	150,000	150,000	150,000	150,000	750,000
	Bicycle Infrastructure Improvements	97,850	100,785	103,809	106,925	110,132	519,501
	Bluestem Prairie Open Space Management Plan	14,000	-	-	-	-	14,000
	Building Security Enhancements-Fire	-	-	230,000	300,000	-	530,000
	Cache La Poudre over Monument Creek Bridge Rehabilitation	-	-	292,700	2,634,300	-	2,927,000
	Cascade Ave over Cheyenne Run Bridge Replacement	65,000	450,000	-	-	-	515,000
	CDBG Projects	488,000	-	-	-	-	488,000
	Centennial Blvd Extension-Fillmore to Fontanero	1,911,500	-	-	-	-	1,911,500
	Centennial Street-Garden of the Gods to Fillmore	4,033,000	-	-	-	-	4,033,000
	Cheyenne Canyon Road Bridge Replacement	510,000	-	1,184,220	1,184,220	-	2,878,440
	Chelton Rd over Spring Creek Bridge Replacement	-	-	-	-	1,000,000	1,000,000
	Companion Drainage Projects	411,970	411,970	411,970	411,970	411,970	2,059,850
	Congestion/Incident Management	411,970	411,970	411,970	411,970	411,970	2,059,850
	Cottonwood Trail - Austin Bluffs/ Woodmen Underpass	420,000	-	-	-	-	420,000
	Cottonwood Trail - Vincent to Academy	235,000	-	-	-	-	235,000
	Credit Card Parking Meters	550,000	-	-	-	-	550,000
	Critical Fire Facility Repairs	75,000	-	-	-	-	75,000
	Delta Dr over Sand Creek Tributary Bridge Replacement	405,000	-	-	-	-	405,000

Five-Year ALL FUNDS CIP Plan Detail

		2015	2016	2017	2018	2019	Total
Five-Year All Funds CIP Plan	Downtown Streetscape Project	864,000	740,000	620,000	-	-	2,224,000
	Drainage Basin Planning Studies	150,000	-	-	-	-	150,000
	Driveway Exit - Squad 8 at FDC	-	-	-	350,000	-	350,000
	El Morro Dr over Sand Creek Tributary Bridge Replacement	315,000	-	-	-	-	315,000
	Emergency Bridge Fund	1,186,620	1,186,620	1,186,620	1,186,620	1,186,620	5,933,100
	Emergency Drainage Repairs- High Priority	500,000	-	-	-	-	500,000
	Emergency Generators	-	-	520,000	300,000	-	820,000
	Emergency Repairs and Equipment Replacement	50,000	-	-	-	-	50,000
	Emergency Responder Driving Simulators	230,000	-	-	-	-	230,000
	Energy Efficiency Retrofits	273,492	273,492	273,492	273,492	273,492	1,367,460
	Facilities Maintenance - Fire	25,000	-	-	-	-	25,000
	Facilities Maintenance - General City Facilities	250,000	500,000	500,000	500,000	500,000	2,250,000
	Fire Burn Props	-	-	-	-	150,000	150,000
	Fixed Route Bus System - Vehicle Replacement	627,000	-	-	-	150,000	777,000
	Gas Chromatograph/Mass Spectrometer	108,000	-	-	-	-	108,000
	High Priority CIP Projects (TBD)	19,793,202	-	-	-	-	19,793,202
	High Priority IT Projects	450,000	450,000	450,000	450,000	-	1,800,000
	High Priority Projects and Facility Needs	500,000	-	-	-	-	500,000
	Infrastructure Damage Repair	80,000	80,000	80,000	80,000	80,000	400,000
	Intersection Improvements- Citywide	823,940	823,940	823,940	823,940	823,940	4,119,700
	Las Vegas & Royer UPRR Crossing Relocation	750,000	-	-	-	-	750,000
	LED Light Replacement	225,000	-	-	-	-	225,000
	Manitou Incline Mitigation Project	512,208	-	-	-	-	512,208
	Midland Trail - Columbia to Ridge Improvements and Right-of-Way	230,000	-	-	-	-	230,000
	Museum Exterior Renovation	299,550	-	-	-	-	299,550
	Museum HVAC Upgrades	200,000	-	-	-	-	200,000
	National Integrated Ballistic Information Network	162,000	-	-	-	-	162,000
	North Nevada Corridor - Fillmore to Austin Bluffs	2,113,171	-	-	-	-	2,113,171
	Old Ranch Road Improvements	1,433,000	-	-	-	-	1,433,000
	On-Street Bikeway Improvements	411,970	411,970	411,970	411,970	411,970	2,059,850
	Open Space Acquisition	50,000	-	-	-	-	50,000
	Open Space Stewardship for TOPS Open Space Properties	249,000	-	-	-	-	249,000

Five-Year ALL FUNDS CIP Plan Detail

		2015	2016	2017	2018	2019	Total
Five-Year All Funds CIP Plan	Outdoor Sculpture Preservation	15,000	-	-	-	-	15,000
	Park ADA Improvements	150,000	-	-	-	-	150,000
	Park Facility Roof Replacements	100,000	-	-	-	-	100,000
	Parking System Maintenance	120,000	110,000	110,000	110,000	110,000	560,000
	Pedestrian Improvements-Citywide	686,620	686,620	686,620	686,620	686,620	3,433,100
	Pedestrian Improvements-School and Neighborhood	411,970	411,970	411,970	411,970	411,970	2,059,850
	Pedestrian/Transit Accessibility Grants	1,296,468	389,390	874,666	146,215	-	2,706,739
	Pikes Peak Greenway Corridor Improvements	1,100,000	-	-	-	-	1,100,000
	Platte Avenue Bridge over Sand Creek	-	1,767,182	2,542,648	1,913,736	-	6,223,566
	Playground Renovations	280,000	-	-	-	-	280,000
	Police Driver Testing Course	-	-	-	-	400,000	400,000
	POC 4th Floor Paint and Carpet	-	-	160,000	-	-	160,000
	Powers Blvd. - Platte Ave to Fountain Blvd	4,550,000	-	-	-	-	4,550,000
	Radio Infrastructure (City Share)	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
	Red Rock Canyon Landfill Monitoring	75,000	75,000	75,000	80,000	80,000	385,000
	Red Rock Canyon Management Plan Implementation	250,000	-	-	-	-	250,000
	Red Rock Canyon Purchase Pymnt.	1,005,817	1,122,375	1,123,825	1,128,750	-	4,380,767
	Roadway Safety and Traffic Operations	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
	Rock Island Trail - Pikes Peak Greenway to Templeton Gap	640,000	-	-	-	-	640,000
	Rock Island Trail - Sand Creek Constitution, Phase 2	645,735	-	-	-	-	645,735
	Sand Creek Substation Replacement/Renovation	500,000	3,000,000	-	-	-	3,500,000
	Sertich Ice Rink Chill Tower	21,000	-	-	-	-	21,000
	Shooks Run Bridge Corridor Study and Preliminary Design	1,750,000	-	-	-	-	1,750,000
	Sidewalk/Bus Stop Program on Existing Routes	200,000	200,000	200,000	200,000	200,000	1,000,000
	Sinton Pond Management Plan	10,500	-	-	-	-	10,500
	Skyview Softball Complex Pymnt.	100,000	100,000	100,000	100,000	-	400,000
	Station 1 Remodel	-	-	-	150,000	1,850,000	2,000,000
	Station 3 Renovation	-	-	-	-	1,614,375	1,614,375
	Station 7 Renovation	-	-	-	-	1,127,500	1,127,500
	Station Bathroom Remodels	-	-	-	-	517,625	517,625
	Stratton Open Space Management Plan	15,000	-	-	-	-	15,000

Five-Year ALL FUNDS CIP Plan Detail

		2015	2016	2017	2018	2019	Total
Five-Year All Funds CIP Plan	Street Pavement Improvements - Academy/Palmer Park to Bijou	947,000	-	-	-	-	947,000
	Street Pavement Improvements - Priority Corridors	906,612	1,500,941	3,448,494	1,901,809	1,694,127	9,451,983
	Summit House Design	1,500,000	500,000	8,000,000	8,000,000		18,000,000
	Ticket Vending Machines	-	-	166,000	167,000	167,000	500,000
	Traffic Sign Federal Mandates	200,000	-	-	-	-	200,000
	Traffic Signal System Upgrades - PPRTA	1,521,103	1,521,103	1,521,103	1,521,103	1,521,103	7,605,515
	Traffic Signal Upgrades - Grant	579,541	789,480	789,480	789,480	-	2,947,981
	Training Tower Upgrade/ Replacement	-	-	-	-	200,000	200,000
	University Park Open Space Management Plan	11,500	-	-	-	-	11,500
	Ute Valley Park Expansion, Phase II	3,808,500	-	-	-	-	3,808,500
	Ute Valley Park Management Plan Implementation and Stewardship	275,000	-	-	-	-	275,000
	Vanpool Vehicle Replacement	107,000	-	-	-	-	107,000
	Venezia Community Park	7,350,000	2,450,000	-	-	-	9,800,000
	Verde Dr over Spring Creek Bridge Replacement	405,000	-	-	-	-	405,000
	Water Footprint Reduction	400,000	-	-	-	-	400,000
	W. Colorado Avenue Reconstruction- 31st Street to U.S. Hwy. 24	1,000,000	-	-	-	-	1,000,000
	W. Uintah Corridor Improvements	617,286	1,782,714	-	-	-	2,400,000
	Woodmen Road Corridor - Union Continuous Flow	7,500,000	-	-	-	-	7,500,000
	Total by Year	\$101,022,071	\$26,313,087	\$31,876,062	\$32,229,150	\$18,890,414	\$210,330,784

General Fund 5-Year CIP Prioritization Process

In 2013, the CIP Committee consisting of community leaders, city staff and council members conducted a 5-year CIP prioritization process with the following results:

1. Developed project rating criteria based on two tiers of criteria:
 - Tier 1 Criteria included safety, service level and legal mandates
 - Tier 2 Criteria included linkage to other CIP projects, Economic Opportunity Zones or City approved plans (e.g., Strategic Plan or Comprehensive Plan), and financial commitments for funding from Non-General Fund sources
2. Made recommendations for an achievable 5-year CIP plan using a constrained budget model of \$35 million per year.
3. Made recommendations for funding backlogs of capital improvements and capital infrastructure needs; vehicles, radios, cardiac monitors (rolling stock); and maintenance of City facilities and infrastructure.
4. Made policy recommendations that included: increase focus on lifecycle costs, the City's warranty requirement, and funding to maintain the City's infrastructure; review and update the Vehicle Replacement Policy; and create an annual City facilities maintenance fund.

Based on the results and recommendations of the CIP Committee, the following strategies were incorporated into the City's 2014 Five-Year Strategic Plan:

- Develop a five-year CIP program on a biennial basis
- Develop funding strategies to address the backlog of needs
- Develop a plan to address ongoing and deferred maintenance
- Reassess use of City facilities/space to maximize utilization
- Enhance infrastructure development standards to provide a high return on investment
- Renovate or develop infrastructure, roads and buildings, with a low-impact, low-energy approach to reduce long-term maintenance and operating costs

In 2014, 5-Year CIP Plan was updated after reviewing the projects with multi-year funding that were in the 2014-2018 plan and evaluating new project requests for funding in years of 2015-2019.

Pikes Peak Rural Transportation Authority (PPRTA)

The 2015 budgets for PPRTA maintenance, capital projects and transit are listed below. This is presented for informational purposes only as the City Council does not appropriate PPRTA funds.

Project Name	Capital	Maintenance	Operating
City Engineering			
Centennial Blvd. Ext. Fillmore to Fontanero	\$1,911,500		
Centennial St. GOG to Fillmore	4,033,000		
Emergency Bridge Fund	1,186,620		
Las Vegas & Royer UPRR Crossing Relocation	750,000		
Pedestrian Improvements	686,620		
PPRTA Bridge Repair and Maintenance		1,500,000	
PPRTA Capital Project Maintenance		186,416	
School and Neighborhood Pedestrian Improvements	411,970		
Shooks Run Bridge Corridor Study and Preliminary Design	1,750,000		
W. Colorado Ave. Reconstruction	1,000,000		
Woodmen Road Imps: Union Cont Flow	7,500,000		
Subtotal - City Engineering	\$19,229,710	\$1,686,416	\$0
Parks, Recreation and Cultural Services			
Pikes Peak Greenway	\$1,100,000		
Subtotal - Parks, Recreation and Cultural Services	\$1,100,000	\$0	\$0
Streets			
Companion Drainage Projects	\$411,970		
PPRTA Chip Seal		1,500,000	
PPRTA Cost Sharing Program		100,000	
PPRTA Crack Seal		1,000,000	
PPRTA Maintenance Paving		2,000,000	
PPRTA On-Call Concrete Program		1,000,000	
PPRTA Pavement /Mill Overlay		4,500,000	
PPRTA Pothole/Digout		750,000	
PPRTA Pre-Overlay Concrete		3,000,000	
PPRTA Project Support		450,000	
PPRTA Trip Hazard Mitigation		100,000	
Subtotal - Streets	\$411,970	\$14,400,000	\$0

Pikes Peak Rural Transportation Authority (PPRTA)

Project Name	Capital	Maintenance	Operating
Traffic Engineering			
Congestion and Incident Management	\$411,970		
Intersection Improvements	823,940		
Old Ranch Road Improvements	1,433,000		
On-Street Bikeway Improvements	411,970		
PPRTA Guardrail Maintenance		150,000	
PPRTA Hazard Elimination/Safety Improvements		610,831	
PPRTA Signs and Markings		1,586,350	
PPRTA Traffic Count Program		90,000	
PPRTA Traffic Signal Maintenance		790,350	
Roadway Safety & Traffic Operations	1,000,000		
Traffic Signal System Upgrades	1,521,103		
Subtotal - Traffic Engineering	\$5,601,983	\$3,227,531	\$0
Transit			
ADA-Paratransit Bus System Vehicle Replacement	\$187,000		
Fixed Route Bus System Vehicle Replacement	627,000		
Sidewalk/Bus Stop Program on Existing Routes	200,000		
Vanpool Vehicle Replacement	107,000		
On-Street Bikeway Improvements			
PPRTA ADA Paratransit Service			4,342,813
PPRTA Contracts and Temporary Personnel			500,000
PPRTA Fixed-Route Service			7,500,950
PPRTA Fuel (ADA Paratransit)			1,041,250
PPRTA Fuel (Fixed-Route)			1,917,493
PPRTA Specialized Transportation Services			375,199
PPRTA Transit Grant Match			8,156,600
Subtotal - Transit *	\$1,121,000	\$0	\$23,834,305
Total 2015 PPRTA	\$27,464,663	\$19,360,776	\$23,834,305

* Total PPRTA Transit Operating funds includes 2015 tax and fare revenues of \$11.3M. This does not include 2014 carryover of \$6.2M in Planned Operating Reserve and \$6.3M in grant match for obligated projects.

Restricted Funds Descriptions

This includes revenue from a number of sources, as described below:

Bicycle Tax: The City's \$4 excise tax on new bikes began in 1988 and the revenue goes toward bikeway improvements as recommended in the City's Bicycle Plan.

Conservation Trust Fund (CTF): This is lottery revenue distributed through the Colorado Conservation Trust Program. These funds must be spent on park-related development, renovation and maintenance.

Enterprise Funds: This is a general category of funds that includes allocations for CIP projects from various City-owned Enterprises. The source of funds comes from revenue earned during the course of conducting business. It includes the Airport, Parking, and Pikes Peak – America's Mountain.

Grant Funds: The City will receive approximately \$30.5 million in grant funds for capital projects in 2015. Below are a few of the categories for capital-related grant funding.



Airport Grant Funds: This funding comes from the Airport Improvement Program (AIP) Grant funded by the federal government, as well as the Colorado Discretionary Aviation Grant.

Community Development Block Grant (CDBG): This funding is allocated by the federal government based on census records of the recipient municipality's population and must adhere to strict federal guidelines. The City's share of the funding must go toward identified Neighborhood Strategy Areas and are spent on public improvements in residential neighborhoods such as sidewalks, curbs, gutter, and pedestrian ramps. These funds cannot go toward the maintenance of existing facilities.

The Safe, Accountable, Flexible, Efficient Transportation Equity Act-Legacy for Users (SAFETEA-LU): These are funds that stem from the federal gas tax revenue, which are administered by the Pikes Peak Area Council of Governments (PPACG). The City competes regionally for federal grants for Transportation Enhancement (TE) projects, Congestion Mitigation and Air Quality (CMAQ) projects, and Surface Transportation (STP) projects. In general, the City receives funding annually in varying amounts according to the Transportation Improvement Program (TIP).

Funding Advancement for Surface Transportation & Economic Recovery (FASTER): These are state funds that stem primarily from daily car rental fees and weight based vehicle registration fee increases. The state allocates funding annually for state and local road and bridge safety projects and provides grants to local governments for Transit and Rail projects.

Other Funds: This is a general category that includes various sources of funding. For any given project, the funds listed here do not easily fall into another category. Examples include energy savings, concession/player fee funding, CTF and TOPS operating, gift trust funds, and donations.

Pikes Peak Rural Transportation Authority (PPRTA): These funds stem from a 1.0% sales and use tax dedicated to transportation-related improvements in the region. It allocates funding such that 10% of the sales tax revenue goes toward the City's transit program, 35% is for maintenance of the transportation system, and 55% goes to capital projects, which is the only portion of the tax with a scheduled sunset date of 2014. In 2013, the PPRTA Extension was passed by the voters to fund new capital projects through 2025. The PPRTA is an authority comprised of the City of Colorado Springs, El Paso County, the City of Manitou Springs, the Town of Ramah, and the Town of Green Mountain Falls.



Public Safety Sales Tax (PSST): The PSST was approved by voters in the November 2001 El Paso County coordinated election. This 0.4% portion of the increase in the City's Sales and Use Tax is dedicated to funding 20 public safety projects and related operational needs.



Trails, Open Space, and Parks (TOPS): This program uses revenue from a 0.1% sales and use tax, approved by voters in 1997. It was slated to expire in 2009, until an extension was approved by voters in 2003 and will expire in 2025. Over the life of the funds, a minimum of 60% must go toward open space; a maximum of 20% goes toward parks, and another maximum of 20% toward trails. This percentage split may vary from year to year.

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